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Check out page 2A for an exclusive, sit-down interview with Col. Michael Walters, commander of the 5th Bomb Wing, to learn about his goals and his vision for the future of Minot Air Force Base. U.S. AIR FORCE PHOTOS





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Building a Strong Base While Overcoming Adversity

An Interview with Col Michael Walters, Commander, 5th Bomb Wing

ROD WILSON, NORTHERN SENTRY



"For us, Minot is unique. A unique place and a unique challenge" says Col Michael Walters during a recent interview "Minot was our first choice; this is where we wanted to come."

Col Walters and his family arrived in Minot in the middle of July to assume his duties as commander of the 5th Bomb Wing, and Minot Air Force Base. His resume includes time flying all 3 of the current Air Force bomber inventory including the B-52, B-1B and B-2. After 2 years in Qatar, the decision of the Walters family was MAFB. "This is where Carri and the girls wanted to come, because it's hard, not because it's easy" relates Col Walters. "This (MAFB) is where you come to learn to do it well!" For Walters the goal is simple; "When Airmen leave here I want them to be better than when they got here, and I think this place will make you that way. You don't get better by half-stepping it or setting the throttles at 60%...you've got to challenge yourself. Only The Best Come North? You've got to earn that every day and that IS what makes vou better." For Walters that goes with a responsibility. "Whether Airmen want to stay for 20 years and retire, or whether they want to do a first term and get out and do something great in the civilian world, I think we have the responsibility here to make them better." When Col Walters is on social media and catches some of the "old guys" talking about the cold, they talk about it fondly, now; "but more than likely they were the people who were griping and complaining when it (the cold) happened. They may not have liked it, but immediately after it was over, they were proud of what they did."

Col Walters believes the generation currently serving on MAFB is no different, in that they need to be put into positions and challenged so that they grow. "Growth is hard" according to Walters; "it hurts a little bit, but it's no different than going to the gym and running or working out... it's supposed to hurt a little bit." And after they finish their time at MAFB? "They will look back and be proud of what they have done."

Getting lulled into a victim mentality is easy, according to Walters and if you enable that type of perspective or approach, "People will buy into it. I am not one of those people," Walters continues.

"They need to understand that you have a role in this, to make it better, to make it what you want. Others can't do it for you. You have a role to play in this. To make it better, to make it what you want it to be. You have a critical part in making this not just your assignment, but your home."

THE FIRST 6 MONTHS- COVID **TEMPERED**

"My first 6 months here were awe inspiring," according to Col Walters "our time here has already re-affirmed what I knew about Team Minot when I showed up here; it's a special place."

The first 6 months were also a challenge for Col Walters and Team Minot. "A testament to what our Airmen, our civilian work force, our families and our community partners can do. Even though 2020 may have a footnote beside it that talks about COVID-19, I have been impressed with our team's ability to not skip a beat. I'm talking resiliency and the ability to adapt and evolve in challenging times." There was an unwavering ability to meet the commander's requirements, guarantee our nation's security and re-assure our allies according to Col Walters "It's been impressive."

COL MICHAEL WALTERS TAKES COMMAND

Col Walters acknowledges that he has pushed the 5th Bomb Wing hard with a well-planned out strategy. "My first 30 days I would observe and not change anything. The second 30 days we re-baseline standards, and the third 30 days we are going to surge" Walters shares "and by in large, that is what we have done." But Walters is quick to point out, "And they (the 5th Bomb Wing) have responded and responded well!"

And once the bar has been set? "We look for how we can find incremental improvement, where can we up our game." And according to Col Walters "Not just for the sake of improving the mission and the unit, but for improving each one of the folks that is here and are part of the team. They are the ones who are doing all of the work." Walters sees himself doing just vector checking and make sure the team has the right objectives. "They send us great Airmen, and I think we need to acknowledge the talent and continue to develop it...that's human capital."

BUILDING LEADERS

"Something I learned a long time ago. The job of a leader is to develop future leaders. That's part of our job, a big part of it. It's something that I take seriously, and my team is tracking. We need to build leaders at all levels." And to retain those leaders Col Walters believes that it is not only important to empower them but enable them. "It's easy to say 'go do', but if they (members of the team) don't know how to go do, we missed the mark. And the goal of leaders at all levels is to build, teach and train our folks."

THE NEED TO CHALLENGE

"Our people need to be challenged, and a lot of times challenged in ways that they haven't been" says Walters. "That's uncomfortable for folks, and it requires feedback and professional critiquing. Those are uncomfortable conversation to have sometimes. Nobody wants to hear that they are not the best thing since sliced bread." But Walters also understands that nobody's perfect. "And when you think you are perfect and don't have anything to learn, that's a sure-fire way to get yourself in trouble."

THE GOOD, THE BAD & THE **UGLY**

"I refuse to surround myself with 'yes' people that tell me what I want to hear, and I want to make sure that my folks approach it the same way" according to Walters "You need to hear the good, the bad & the ugly because none of us has it figured out yet, and so I think it is much better to surround yourself with folks who know that they can be open and honest." Walters believes that is how collectively an organization improves. "I want and need Airmen to be comfortable making mistakes. There are some aspects of our job that we can't make a mistake on- the nuclear mission. The nuclear mission is critical." But Walters goes on to explain 'we build by making mistakes and being comfortable with making those mistakes. However, you must accept critique and work to improve and ultimately be a better version of yourself.

THE MINOT MISSIONS

"Minot is unique," Walters continues, "the mission is hard, and



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> COL MICHAEL WALTERS, COMMANDER, 5TH BOMB WING



the environment can be hard...but my message to people is that you will be given the chance to do a lot of things." And Walters has this advice for all of his Airmen; "So, if you are going to show up, and you are going to commit yourself to this (the job and mission), then do it well, engage, do the best that you can and leave it all on the table." Walters explains that nobody is more surprised than himself that he has been able to do what he has. "I am extremely fortunate and humble to have had those opportunities. I feel that because I've had this opportunity (command of the 5th Bomb Wing) I need to earn it every day. So, before I turn the lights out every night, I turn back the clock and do a mental tally. Did I leave it all out on the field? Not for me, but for the Airmen I work with and for. I need to set examples for those Airmen" says Walters.

WHEN YOU WAKE UP EACH **MORNING**

"The first thing I think about is...OK, what are the big tasks at hand? What are the second and third decisions that I will make and how they will affect our forces and our families? How will those decisions accomplish the mission?" shares Walters. "But it's a balance. If you think too far ahead, it can be overwhelming. But if you are too short sighted you will miss something." Col Walters smiles and says, "My Dad used to say if you want to make God laugh, show him your plan."

BEING FLEXIBLE & WILLING TO **ADAPT**

"You need to be flexible, willing to adapt to an evolving situation,' Walters says. "That's really what I've learned, too. There's a lot going on, and you have to constantly be flexible, you have to teach your folks to be flexible and adapt, and constantly find those incremental improvements. I don't need or necessarily want someone to make a 100% improvement on a multitude of things all at once.

Sometimes all it's about is a 1% improvement on one thing that day, and if you multiply that by the 12,000 plus people who are on this installation, think of the dramatic improvement you would have" Walters shares.

WORLD CLASS-IT'S A MINDSET

"It's a mindset...it's ensuring that we are doing everything we can to get that buy-in, that improvement, that self-assessment and wanting to be varsity...wanting to be world class. That is what is important. That's really what I want. Not for me, but for the organization." Walters continues, "For the people that are here, you want them to have the opportunity to be part of something that is world class. You don't get a lot of opportunities like

OTHER THOUGHTS & QUESTIONS:

Funding The Nuclear Triad "There are multiple things in our budget that Global Strike Command and General Ray have taken the lead on. I can assure you that not only with the Warbirds, but also with the Roughriders, the mission sets are, and will continue to be relevant," Col Walters says with confidence. "When you talk about the relevance of the mission set here; our nuclear deterrent really underwrites our diplomatic efforts and actions globally. It backs our conventional forces in what we do, and it deters our adversaries as well as assuring our allies. So our ability to be able to do that 24/7, 365...that's a big deal. I don't think the relevance of our mission set whether nuclear or conventional, the 5th or the 91st, I don't think that becomes irrelevant. I don't see it changing with the emerging strategic competition with Russia, China or other potential adversaries. While there is always competing demand for funding the modernization of the strategic nuclear force continues to be critical for the defense of our nation, and interestingly enough, the nuclear triad has remained, whether it be









on one side of the aisle or the other, the most effective way to maintain deterrence, and it's done by being responsive, being flexible and being survivable. We have a lot of irons in the fire right now that make sense from the standpoint of being able to maintain that nuclear deterrent. We'll continue to evolve, and we'll continue to maintain our relevance and provide that deterrence piece for the President of this nation."

TAKING HOME THE OMAHA **TROPHIES**

"I think it validates what the Warbirds and the Roughriders already know in their hearts, we're world class organizations, we're varsity, and the awards validate that we do what we need to do to perform at that level, 24/7, 365. I think the recognition is great and I am proud of our folks for having sustained such a high level of mission excellence and performance, but I always think you have to be careful about believing your own press. Trophies are great and awards are important, it's important recognition to be able to give praise and slaps on the back. People need that. The Omaha Trophy is great, and you stand at the top of the mountain, but you don't want to stand there too long because the air is thin, and you have to come down sometime and earn it again. Like we say, this place is a challenge, but calm seas never made a great sailor. You got to be able to take some risks to get that reward."

NO TRAINING MISSIONS

"What we do is a big deal. Nothing we do here, and I tell people this every day, whether you are sitting alert in a 91st Missile field or turning a wrench to fix a jet for the 5th, none of those are training missions. We don't fly training missions in the 5th, we don't do training missions in the 91st. All of those are operationally active missions. What I mean is that our ability to launch those jets, to fly those missions, and I don't care if it's going out to Powder River for a 4-hour sortie or going over the Persian Gulf for a 38-hour sortie, those are active deterrents. They demonstrate our ability to provide global strike capability, anywhere, anytime, at a time of our choosing. It proves to our allies and our adversaries that we can do it. And we've done it" Col Walter says with conviction.

MAINTAINING THE PACE

"We've been going at a pretty good clip since I've been here," according to Col Walters, "and haven't skipped a beat. That's hard to do even in an easy environment. We've done it when it's hard. We've done it when it's 47 degrees below zero. We were the hardest hit state, county & city, per capita, with active COVID cases and never skipped a beat. I got here and we did the Bomber Task Force to Europe in the midst of COVID. Then we did Global Thunder and the first Prairie Vigilance (PV) and some higher headquarter missions. Then we went right into a Nuclear Surety Staff Assistance Visit, then right into another PV, and between December 26th and January 16th we flew 4 different missions to the CENTCOM AO that were 38-hour sorties to demonstrate our ability to do it, to support CENTCOM and General McKenzie, and to show our adversaries and our potential adversaries that we are able to do it. That's a big deal. It's a big deal because not everybody can do it. So, it makes our adversaries stop and question whether they want to make that next strategic move. It's one thing to park fighters in someone's back yard overnight. It's a completely different message when you can send B-52s anytime, anywhere, around the globe at the drop of a hat, good times or bad. That's a big deal to me. A lot of times people forget that we are able to do that. And so, the Super Bowl...they got a lot of press and I think it was great and it showed a lot of people the trifecta and how we can join bombers at one point, at one time and fly over a football stadium for the world to see...we do that every day, every day, and I'm proud of that."

BIGGEST CHALLENGE?

"My biggest challenge is, where is the right position for that reset? Where is our surge capacity? I keep a really close eye on that to be sure I am not pushing folks and families too hard. But finding that curve, that apex, right, where we perform right on the curve of the apex, and not getting too far across that power curve."

YOUR THOUGHTS ON HOW TO IMPROVE THE QUALITY OF LIFE ON MAFB?

"You need to be open and honest and improve our feedback system so that we are hearing what is working and addressing the stuff

that's not."

Col Walters continues, "We need to make sure that we are hearing what those issues are and that we are addressing issues that are posing challenges for our folks and it's important to me that they see the steps that we are making towards improving the quality of

WE'RE WINNING BATTLES

"We've had several heavy lifts since I have been here, you can talk to my folks, we have been pushing hard to get some of those wins in the first several months, because you want to establish trust, a genuine trust."

"First was reinvigorating the ties between the base and the community because it has to be more than an assignment, it has to be a home. For that to happen, especially in a COVID environment, folks have to know who their community is. The civic leaders have been great about making themselves available to us to come up with new ideas and to help us."

"Adopt an Airman- A lot of the Airmen that come to the community are young Airmen, so they are still maturing. So, we need to understand that part of the community is raising Airmen, and I think it's fundamental for the community to have a role in it."

"Having a Diversity and Inclusion Council to make sure we are addressing the issues with discrimination whether you are talking racial or otherwise. Making folks feel that this is a home that they are comfortable with and that we are addressing issues as far as diversity."

"Working with Minot State University to make sure that we have educational programs that Airmen can take advantage of that can transfer back & forth between what they do here on the base, and elevate their opportunity to get an advanced education and also provide an interim program here on the base for local folks from Minot that are going to Minot State will have an opportunity to intern here on the installation and maybe have an opportunity that they wouldn't otherwise have, and we really appreciate the University for what they have done."

"We opened a new Welcome Center, so we can do a better job of on boarding our Airmen and their families, along with a sponsor program, for each unit. I have a high bar for what we are

doing as far as sponsoring Airmen and making sure that no Airman shows up here and is lost and doesn't know the culture of what their particular unit is, let alone the wing. I want to make sure they are welcome; they are sponsored, and they are onboarded correctly. Not just into this base, but into this community."

"Along with that is the Key Spouse program. I feel that over the last couple of years we haven't really taken advantage of this existing Air Force program. So, it's a big deal that I tasked the squadron commanders and the group commanders to get after the Key Spouse program. It's a commander's program to be able to use Key Spouses to make sure that our spouses and families are informed about what we are doing and to be able to have the line of communication between the spouse network and key leaders on the base."

"We've opened up the ESC (Airmen Entertainment Social Center). It's great that we now have a virtual gaming center, but it's also a way to prove to Airmen that I am serious, and if they come up with a great idea, and they are willing to sacrifice their time and their hard work, then I'll fund that idea. It's by Airmen, for Airmen. The Airmen are the ones that are going to have the great ideas. The Lt looks at the world through a completely different lens than you or I do. So, he sees problems differently than I do. These young Airmen are going to be the ones to come up with a solution. I just have to be willing to listen and advocate for it, through the authority or the funding line that I have. And that was what was really important and was fascinating about the ESC. That it was their work, that it was their idea, and we were able to put that idea into action, and that's what I want Airmen to learn from the ESC...that you have a voice; and I'll empower your idea, so show me what you are capable of doing."

"Over and above that, we've got the dome. We're going to put turf on the field behind the McAdoo, so it will be a turf field and we'll put a dome over it. We'll start putting the hardware in place this fiscal year and follow up over the next year or so to be able to start laying in the turf which I'm pretty excited about."

"What we've accomplished overall is just taking the time to listen to folks and being critical in thought in this process."

WHERE DO YOU SEE MAFB GOING IN THE NEXT 6 MONTHS?

"That constant incremental improvement in order to make us a preferred home for Airmen, not just an assignment. When people say 'Why Not Minot', I want to be able to list the reasons why you want to come here. I want this base to be number one on their list, for all the right reasons. Not because it's easy, but because it's hard, right?"

"You want to be a great Airmen? You want to be that better version of yourself? This is where you go, because we challenge folks, and we are a varsity team.'

"I have the right people here, I have the right team here that holds themselves to that higher standard that holds others to the higher standard that they have established for themselves."

"This place is important to me, and it means something that while we are here this place is our home."

WE WANT DOERS!

"Great ideas are a dime a dozen. I want doers. That is how we make this place what it is and keep it where it is at. It's not just great ideas, its people sacrificing and getting action on those ideas. Airmen watch that, they are watching to see if you are going to put-up or shut-up. My credibility is important to me."

FINAL THOUGHTS...

"It's a huge responsibility for me, not only the mission that we do, but it's also the Airmen and the fact that I have parents and I have families and I have children dependent upon me making the right decisions. It's important to me that I build leaders, it's important to me that we provide a safe and controlled environment for people to grow and develop in. That's a very real thing. I'll never be the best pilot any more, and I'll never be able to do the things that I got a kick out of in the past...the important stuff to me is to make this that varsity, world class team. I propose to them that they can be that amazing version of themselves. It's a privilege and it's an extreme honor. I am the luckiest person for getting the opportunity. If you can't do it genuinely and authentically, then you shouldn't be doing it."

U.S. AIR FORCE PHOTOS





Capt. Dan Wang: Explaining the ICBM Mission

UNITED STATES AIR FORCE SOAR PROGRAM

I'm Captain Dan Wang; I'm from Rochester, New York. I am a 13N, or a Nuclear Missile Operations Officer, commonly called a missileer. I had a bit of a unique journey into the Air Force because I was actually a teacher before I commissioned, so I joined when I was a little bit older, versus some of those fresh out of the academy. But, I went through officer training school. I was originally supposed to be an RPA (Remotely Piloted Aircraft pilot), but through a series

of unfortunate eye conditions, I was re-classed into missiles, but honestly it's been one of the best things that happened to me. I really enjoy the career field; it's a

For those of you who don't know, the United States operates one ICBM weapons platform right now, called the Minuteman III weapons system. It's been around for a little bit, but it is a great weapons system. Very reliable, and we'll continue to use it in

the near future. An ICBM is an Intercontinental Ballistic Missile. Do you know what a rocket is? I mean that's what an ICBM is, the only difference is that an ICBM is focused as a weapon delivery system, and we happen to use them with nuclear payloads. You could use them with non-nuclear payloads, but we use them with nuclear payloads. And it's truly a rocket that goes high in the atmosphere and uses a trajectory to reach its target. So it's a combination of rocket boost to get into that initial phase where it breaks the atmosphere, and then it will use gravity once it releases the payload.

The United States maintains three missile wings. Each wing has three actual line squadrons primarily focused on pulling nuclear alerts, which goes along with an OSS, an Operation Support Squadron. And then each of those missile wings has 150 missiles and each line squadron has 50 missiles it's responsible for. In those squadrons, each squadron has five missile work facilities or five LCCs (Launch Control Centers) along with those 50 missiles. So if you're doing the math, one LCC normally has "direct ownership", so to speak, of 10 missiles. But any squadron LCC can interact with the 50 missiles within their squadron. 150 missiles per wing, and then you've got 3 missile wings, so the United States is rocking 450 ICBMs, which is a lot of nukes. But, it's there for a specific reason, for our nuclear deterrence purposes.

We don't decide when we're going to launch a missile; we are told when the missile is launched. We are the ones responsible for taking the necessary actions to make sure the missile is executed properly. The President is the sole authority for the release of nuclear weapons. Once he decides that this is the scenario where we are going to be using nuclear weapons, then higher headquarters in the Air Force, they have a process of pretty much typing all that data together; they will pick what scenario they are trying to go for. They will pick what missiles are going to hit what target. It all gets typed up into a type of message that we receive, an emergency war order, which we receive over our various communication channels. There's a system where we verify that it's an authentic message, that it's from the president, and then that message itself will tell us what we are trying to hit, how we're going to hit it, and when we're going to

We also have to take the enable command, which is pretty much an authorization. We don't have it, we receive it, and then it tells us that this is an authentic message, you are clear to "unsafe" the missile. It pretty much enables the missile for an actual nuclear detonation. Otherwise, day-to-day, they're not. Like a gun owner, you wouldn't leave a loaded gun lying around if you were a responsible person. So we as missileers take all that

input and then we send out various commands to our missiles, depending on which missiles have been executed, and then we will get that information out there and we'll do a key turn.

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Capt. Dan Wang, Nuclear Missile Operations Officer with 91st Missile Wing

UNITED STATES AIR FORCE SOAR PROGRAM VIDEO STILL





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Big misconception for our career field is that there's a big red button. There is no red button; a lot of Hollywood movies like to say that. It is actually a key turn. It's a series of switches with a key that actually requires two people to simultaneously launch. The entire system of nuclear enterprise is based on redundancy, because you never want any one sole authority having the ability to interfere, launch or arm, or do anything with nuclear weapons, short of the President. Everybody else you see should be doing the same thing. It just takes two launch votes, and they get sent from the LCCs to the LF (Launch Facility), and that tells the missiles. Once we've received two separate, unique votes, it'll take all that data, assuming it's been enabled and have the proper preparatory launch command, and it'll prepare itself for nuclear launch. [The missile] goes through a series of final checks, and it'll actually launch.

It's fueled by a solid state, so once the fuel is ignited, it's gone. I think that's a misconception a lot of people have, you know. It's not like White House Down; there's no Cerberus code or abort codes. Once the rocket is ignited, it's going. It'll start its initial boost



Capt. Dan Wang, Nuclear Missile Operations Officer with 91st Missile Wing

UNITED STATES AIR FORCE SOAR PROGRAM VIDEO STILL

phase which most of the rocket is focused on. It's a rocket; it's trying to get out of the atmosphere. This is obviously a big missile; it's a lot of weight. So once it gets through each portion of the rocket booster, it's going to break off. Kind of like where we've seen with space launches, because this is dead weight. It'll continue to do so until it uses all the fuel. For the next phase, once you get mid-flight, the missile eventually separates from the last actual booster, and there's the Propulsion System Rocket

Engine, the PSRE, and the Missile Guidance Computer, or Missile Guidance System, MGS. The shroud will come off, it disengages as well. So you've got the PSRE with the actual RV (Reentry Vehicle, the warheads) on it. It's still a propulsion system so it'll still push it the final bit. Once it enters the terminal phase, which is when it releases the RV, and it has little boosters on the back that'll spin it for accuracy, but it's coming in purely based on gravity.

Warheads themselves, like the

actual physics package, this is the nuclear weapon. These are a piece of history. They may be from the Cold War, but they still do their mission in a very effective manner. Considering sometimes the age of these systems and the parts, like how advanced it is in terms of the math it's capable of adjusting itself, some really smart guys and gals built this.

Once you have the RV, it's the business end coming down.

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Department of the Air Force to allow shorts for maintainers, updates variety of uniform options

STAFF SGT. JEREMY L. MOSIER, SECRETARY OF THE AIR FORCE PUBLIC AFFAIRS

ARLINGTON, Va. (AFNS) --Airmen and Guardians will now have more dress and appearance options with upcoming uniform changes to Air Force Instruction 36-2903, Dress and Appearance.

"These options came directly from feedback from the field through the virtual uniform board and feedback from commands in the field," said Lt. Gen. Brian Kelly, Air Force deputy chief of staff for manpower, personnel, and services. "We appreciated the feedback we received from Airmen and the opportunity to hear their concerns and ideas. Not all of the ideas fit within our standards or culture, but many do and provided us an opportunity to provide options for our Airmen."

The following changes will be effective March 15, upon publication of an interim change

to Air Force Instruction 36-2903.

Commanders of Airmen in the 2-Series Air Force specialty codes may authorize wear of dark navy blue shorts in lieu of the Airman Battle Uniform, or ABU, or Operational Camouflage Pattern, or OCP, trousers in authorized maintenance areas when high temperatures are forecasted to meet or exceed 80 degrees Fahrenheit. Authorized areas will include the flight line, hangars and dock areas outside of climate-controlled areas. If commanders authorize the wear of the shorts, they will meet specified requirements that will be incorporated in the upcoming change to AFI 36-2903 for standardization and be worn with the covote brown T-shirt and uniform green or coyote brown socks with uniform boots. Additionally, Airmen and

Guardians in all specialties will be authorized to wear their functional community's approved duty identifier patches. The identifier will be a maximum of five letters and maintain a standard spice brown color

Airmen and Guardians will also have more options for sock colors, glasses frames and bags carried in uniform. Service members will be able to wear conservative, solid black, white, navy blue, gray, desert sand, tan, Defense Logistics Agency-issued green or coyote brown socks with their physical training gear. The socks may have small trademark logos. New guidance for eyeglasses and sunglasses will allow more color options for frames to include black, brown, white, navy blue, gray or transparent material, or gold or silver wire. Finally,

additional options for bags and bag colors will be authorized. Messenger and lunch bags will be permitted, and the following colors will be approved for all bags to be carried in uniform: black, brown, gray and navy blue. All authorized bags must be without design, unless ABU or OCP pattern.

Also approved through the Air Force Virtual uniform board recommendations are increased accessory options. Members will be authorized to wear cold weather accessories without wearing authorized outer garments. For example, the fleece cap and/or gloves may be worn without an outer garment. Headphones or Bluetooth devices may be authorized in more environments. Wear or use of an earpiece, any Bluetooth wireless technology or headphones while

in uniform, indoors or outdoors, is authorized for official duties or may be authorized as determined by the installation commander, delegable no lower than the squadron commander level.

Finally, tactical caps will be authorized for wear with the OCP uniform once the acquisition process is complete for the new uniform item, which is expected to take approximately a year.

In addition to these approved suggestions, numerous other ideas from the 101st Air Force Virtual uniform board are still under consideration. Information on these items will be released at a later date.

For more information on changes, reference AFI 36-2903 Dress and Appearance.







INGREDIENTS 2 TABLESPOON SOFTENED BUTTER 24 OUNCE CREAM CHEESE 2 CUP GRANULATED SUGAR, DIVIDED 2 TEASPOON VANILLA **2 CAN PILLSBURY BUTTER FLAKE** CRESCENT ROLLS 1/2 CUP BUTTER, MELTED CINNAMON

Coat a 9x13 inch baking dish with 2 tablespoons softened butter and set aside. When ready to cook, set Traeger temperature to 350°F and preheat, lid closed for 15 minutes

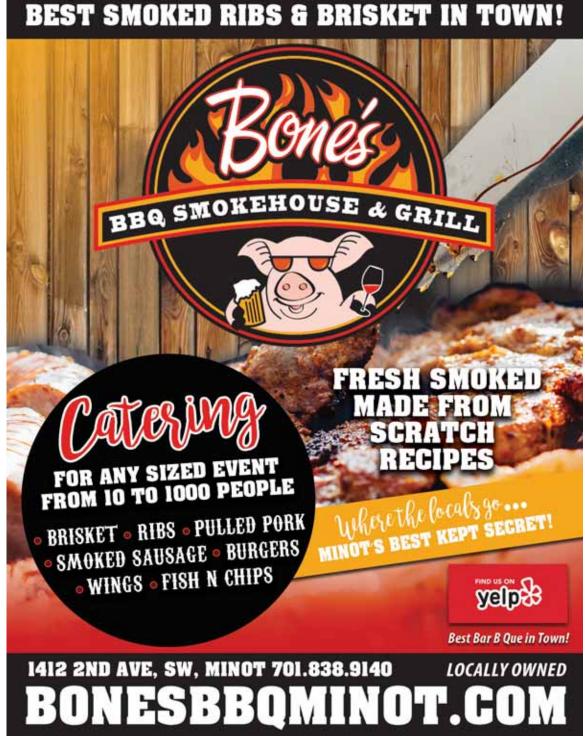
In a mixer, combine cream cheese, 1 to 1-1/2 cups of sugar and vanilla. Mix for 60 to 90 seconds on high with paddle attachment. Take crescents out of the refrigerator. Open one can and place into the buttered 9x13 inch rectangular metal pan or glass dish. Make sure to fill in the gaps in this bottom layer of crescents. Put the cream cheese mixture on the top of the crescent layer using a spatula to make it level.

Open the second can of crescents and put on top of the cream cheese layer, again filling in the gaps in the crescents to cover middle. Pour 1/2 cup of melted butter on the top of the last layer of crescent. Start on sides first then middle. Then sprinkle 1/4 cup to 1/2 cup of sugar over the entire pan followed by a light, even dusting of cinnamon.

Place pan directly on the grill grate and bake for 40 to 50 minutes until top is brown and starting to get crusty. Remove from grill and let cool 5 to 10 minutes. This allows the cheesecake to set which makes portioning easier. This dessert can be served warm or cold. Enjoy!

Ryan Davy - GM

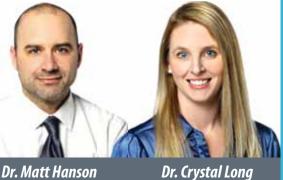
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Monday: 7:30am — 6:00pm Tuesday: 9:00am — 6:00pm

BUSINESS HOURS

Wednesday: 7:30am - 6:00pm Thursday: 7:30am — 6:00pm Friday: 7:30am — 4:30pm Saturday: 2 a month by appt Sunday: Closed

(701) 852-2800



ROUGHRIDER POKER TOURNAMENT 11:00 AM

Pink's Bar & Grill 102 128th Ave NW, Minot

Tournament registration begins at 11:00am, cards will be in the air at NOON! \$150 Total buy in. Players start with 25,000 in chips!! 30 minute levels. Re-entry and late entry will be available thru level 9. (Approximately 5:45pm) AT ANY POINT WITHIN THE FIRST 9 LEVELS PLAYERS MAY ADD-ON FOR \$150 AND RECEIVE 30,000 IN CHIPS! PLAYERS MAY ONLY PURCHASE THIS ADD-ON ONCE AND THEY MAY ONLY PURCHASE THIS ADD-ON IF THEY ARE STILL IN THE TOURNAMENT! ALL PLAYERS ARE STILL LIMITED TO A TOTAL OF \$300 SPENT INTO THE EVENT All late entries will be sold a full-stack. Play will continue until a winner has

been declared. The final table will be 10 handed, TDA Rules apply.



For more information: Facebook Event / ROUGHRIDER Poker Tournament

SPRING FEVER GARDEN FORUMS 6:30 PM

Ward County Administration Building or Online Participation 225 3rd St. SE, Minot

North Dakota State University is offering a series of forums to help you care for your yard and garden.

Live presentations from NDSU will be delivered on the internet. Viewers can ask questions to the speakers. All sessions are free and recorded for future

Viewers can participate at home or at selected Extension offices across the

Registration is requested. Please register at

http://www.ag.ndsu.edu/springfever/ or at your local Extension Office.



For more information: Facebook Event / Spring Fever Garden Forums

BYOF - FURNITURE PAINTING CLASS

6:00 PM - 9:00 PM The Foundry

1407 South Broadway Suite C, Minot We are excited to help you prep, paint and finish your piece of furniture with Fusion Mineral Paint. This is a 3 hour class that covers the painting process beginning to end! Instructors are on hand to answer your questions, offer assistance and build your confidence!! We will share all of our tips and tricks. This class is for beginners as well as more advanced painters!! You must be able to move/carry the piece of furniture yourself. EXAMPLE: End Table, Chair, Nightstand, Small Dresser, Desk, 4 Kitchen Cabinet Doors. TICKETS: \$99 (plus tax and fees) Comment on FB with your EMAIL and we

will send you an invoice within 24 hours OR Tickets can be purchased inside



For more information: Facebook Event / The Foundy / BYOF

WEAVING 101 WORKSHOP 6:00 PM

The Market on 4th 1900 4th Ave NW, Minot

The Foundry, during open weekends, if tickets are available.

In this workshop you will learn the basics of weaving while creating your own wall hanging to take home with you. All supplies are included along with drinks. Cost for this workshop is \$60 plus tax. Must have a minimum of 5 people signed up to avoid cancellation. No Refunds. There will be room for social distancing and masks are required at all workshops.

Want to make the project but can't attend the class? Don't worry we can put the project together in a kit! Just email us and let us know you would like it as a kit instead!

WALL WEAVING WORKSHOP THURSDAY, MARCH 25TH

6PM TO 8PM



For more information: Facebook Event / The Market on 4th / Weaving 101

On Base





For more information visit: www.5thforcesupport.com











BOMBER TASK FORCE

Two B-52 Stratofortress aircraft from Minot Air Force Base flew a multinational patrol mission over the U.S. Central Command AOR March 7 to deter aggression and reassure regional partners and allies. Multiple partners accompanied the U.S. Air Force bomber aircraft at different points of the mission, including Israel Defense Forces, Qatar and Saudi Arabia. These bomber missions reiterate the United States Air Force global reach capability and commitment to regional security.

U.S. AIR FORCE PHOTOS









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SPRING

Vehicle maintenance tasks drivers don't want to overlook

Savvy drivers recognize that maintenance is essential to keeping their vehicles running strong for years on end. Such maintenance ensures vehicles are safe to take out on the road, and basic upkeep also protects drivers' financial investments in their cars and trucks.

Drivers who are not mechanically inclined tend to put their vehicles in the hands of a trusted mechanic to perform routine maintenance like oil changes. But there's a host of simpler vehicle maintenance tasks that drivers don't want to overlook, some of which can be performed without visiting the auto body shop.

· Brake inspections: Brake inspections are best left to the professionals, who can check the thickness of brake pads and look for other indicators of excessive wear. The automotive resource Cars.com recommends having brakes inspected during routine tire rotations, which many automotive professionals suggest should be done every six months.

• Car wash: Car washes might not be the first task drivers associate with vehicle maintenance, but they can prevent longterm damage to cars and trucks. Damage from bird droppings and road salt and ice melt products in the winter can damage a vehicle's paint job and its undercarriage. Wash the car on your own at home or visit a professional car wash to perform this simple yet vital maintenance at regular intervals and whenever you notice significant buildup of dirt and grime on the car's exterior.

• Air filter: The air filter on a car or truck prevents debris, dirt and other contaminants from getting into the engine. The auto insurance experts at Allstate® advise drivers to inspect their vehicle air filters once a year.

Air filters in need of replacement may appear dirty, and reduced fuel economy, unusual engine sounds and reduced horsepower are some other potential indicators that an air filters needs to be replaced.

· Windshield wipers: Windshield wiper blades are easily overlooked, but various automotive experts recommend replacing wiper blades every six to 12 months. Old wiper blades won't perform at peak capacity, dramatically reducing visibility during heavy rain and snowstorms. Anyone can replace their own windshield wiper blades in a matter of minutes, and new blades won't break the bank.

Vehicle maintenance is not exclusive to tending to what's under the hood. Keeping a car running smoothly for years involves routine tasks that many drivers can perform without professional assistance.

Your vehicle counts on new oil and oil

filters to keep it operating efficiently. Oil should be kept full, clean from particles and



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• INSPECTING TIRE PRESSURE

not burnt. Oil lubes crucial engine parts. Moving components create rubbing, and over time that heat wears the parts down. Oil or a synthetic lubricating substance can minimize the damage from the rubbing by those moving components. By performing a regular oil change schedule you will effectively increase your engine's efficiency as well as maintain the life of your car's



• Check Oil Light is on

• Check Engine Light is illuminated • Oil is dirty

• Pinging, knocking, or additional sounds coming from the engine



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MAGIC CITY COMPOSITE SQUADRON

ABOUT CAP

Since Civil Air Patrol's formation during the earliest days of World War II, this vigilant organization of citizen Airmen has been committed to service to America. Founded on Dec. 1, 1941, to mobilize the nation's civilian aviation resources for national defense service. CAP has evolved into a premier public service organization that still carries out emergency service missions when needed — in the air and on the ground.

As a Total Force partner and Auxiliary of the U.S. Air Force, Civil Air Patrol is there to search for and find the lost, provide comfort in times of disaster and work to keep the homeland safe. Its 60,000 members selflessly devote their time, energy and expertise toward the well-being of their communities, while also promoting aviation and related fields through aerospace/STEM education and helping shape future leaders through CAP's cadet program.

Civil Air Patrol's missions for America are many, and today's

adults and cadets perform their duties with the same vigilance as its founding members preserving CAP's 75-year legacy of service while maintaining its commitment to nearly 1,500 communities nationwide.

MISSION STATEMENT

Supporting America's communities with emergency response, diverse aviation and ground services, youth development and promotion of air, space and cyber power.

VISION STATEMENT

Civil Air Patrol, America's Air Force auxiliary, building the nation's finest force of citizen volunteers serving America.

Core Values

Integrity, Volunteer Service, Excellence and Respect.

If you have a desire to serve your community and a passion for aviation the Civil Air Patrol needs you.

JOIN TODAY!

Magic City Composite Squadron contact information-

Phone (701)340-7954 Email 021cc@ndcap.us





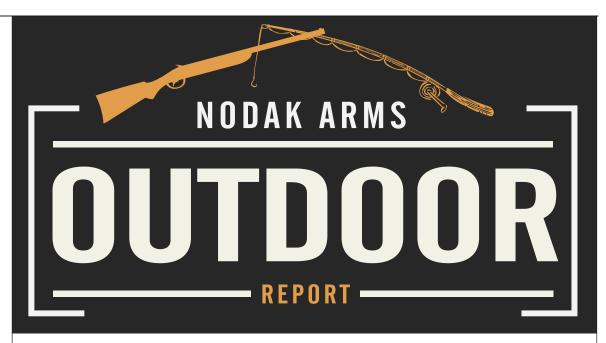
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OUTDOOR NOTES:

PATRICIA STOCKDILL

Fishing:

Lake Sakakawea elevation, March 15: 1,836.8 feet above mean sea level (MSL); 18,700 cubic feet per second (CFS) Garrison Dam average daily releases.

Devils Lake elevation: 1,448.55 feet above mean sea level (MSL). Stump Lake elevation: 1,448.43

- · N.D. Game & Fish Dept. game wardens: Anglers advised to stay off lakes throughout North Dakota lakes with deteriorating ice conditions.
- · Devils Lake, Ed's Bait Shop, Devils Lake: Anglers generally waiting for open water activity with deteriorating ice.
- Devils Lake, Woodland Resort, Devils Lake: A few anglers still walking onto Devils Lake back bays with limited reports. Use extreme caution, however. Look for shore-fishing opportunities in the coming weeks.
- Lake Darling, Karma C-Store, Ruthville: Limited throughout area lakes.
- · Lake Metigoshe, Four Seasons, Bottineau: Anglers continue walking onto Lake Metigoshe with a mix of crappie and bluegill activity. Look for a short evening walleye bite.
- Lake Sakakawea/Lake Audubon, Cenex Bait & Tackle, Garrison: Poor shoreline ice along Lake Sakakawea. No reports from Lake Audubon.
- Lake Sakakawea, Scenic 23, New Town: Check shoreline conditions in the Van Hook Arm with a little shallow pike activity. Generally slow success yet and use extreme caution with rapidly deteriorating ice conditions.
- Lake Sakakawea/Missouri River, Scott's Bait & Tackle, Pick City: Lots of boat activity on the Missouri River tailrace but limited walleye success, a case lakes, Towner Hdwe. Hank,



OUTDOOR NOTES (check with sponsors for scheduling updates):

• Use extreme caution with deteriorating shorelines and ice

- conditions, especially around areas with flowing waters, bridges, and culverts.
- March 24: Elk, moose, and bighorn sheep applications due.
- March 27: Turtle Mtn. Rocky Mtn. Elk Foundation banquet, Cobblestone Inn, Bottineau. 5 p.m.
- March 27 & 28: Minot Gun Show, N.D. State Fairgrounds
- · April 1: New hunting, fishing, and trapping licenses needed for the 2021 season.

of quality more so than quantity. Some catfish mixed in.

- Lake Sakakawea/northwest N.D. lakes, Scenic Sports, Williston: Walk-on access only recommended on the upper end of Lake Sakakawea with best success around White Earth Bay. Try the far upper ends of the larger bays along the shoreline, such Tobacco Garden or Long Creek, for pike. Missouri and Yellowstone have some areas of open water shore-fishing.
- Lonetree WMA area lakes, ice conditions throughout area
- North-central/central N.D. 472-2121 or (701) 328-9921.

Towner: Limited activity with anglers generally waiting for open water shoreline fishing.

N.D. Parks & Recreation Dept. trails (conditions can vary):

 North Dakota state parks remain open with trails usable for hiking. Check with individual parks for other available amenities for the coming spring. New park passes now available.

Numbers to know:

- · N.D. Game and Fish Dept., main Bismarck office: (701) 328-Harvey: No activity with poor 6300, website: (http://gf.nd.
 - Report All Poachers: (800)

THIS SPECIAL FEATURE IS SPONSORED BY:



Registration now open for 2021 Air Force Learning **Professionals** Consortium

AIR EDUCATION AND TRAINING COMMAND PUBIC AFFAIRS

able to offer this event

AETC/A3B DIVISION CHIEF

JOINT BASE SAN ANTONIO-RANDOLPH, Texas (AFNS) --

Learning professionals across the Air Force can register for the 2021 Air Force Learning Professionals Consortium happening virtually March 23-25.

The event, hosted by Air Education and Training Command Credentialing or AETC/A3B, is an

opportunity to bring together and develop the community of knowledgeable and committed learning We are so excited to be professionals.

"After the success virtually to our Air Force of the initial event learning professionals in 2019, we were and have a great slate of another great event presenters for the LPC-21. when the pandemic hit last year," said Dr. Angela Canada, AETC/A3B division chief. "We are so excited to be able to offer this event

virtually to our Air Force learning professionals and have a great slate of presenters for the LPC-

Registration to the event is open until March 19 at https://www. militaryexpos.com/lpc/.

This year's event will take place on Microsoft Teams and will feature presentations and panels from key Air Force learning professionals.

"While we will not be

hosting this event in person, we fully expect interaction and collaboration to enhance learning for the men and women we serve," said Col. Raymond Platt, AETC/A3/6 deputy director for

This year's theme is "Developing the Airmen We Need" with

and development. The Learning

enhance

Air Force professionals, visit https://www. learningprofessionals.af.mil/ AFlearningprofessionals/.

force development.

presentations during the event focused on three areas - people, technology, and learning design

Professionals Consortium designed learning professionals across the Air DR. ANGELA CANADA, Force to meet, interact ultimately collaborate innovations that

learning for the men and women we serve. AETC/A3B's goal is to build community learning professionals who work together to accelerate the transformation of the military learning paradigm.

For more information or https://www.facebook.com/



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MON & TUES: CLOSED WED: 5 PM - 9 PM THURS: 5 PM - 9 PM FRI: 5 PM - 11 PM SAT: 9 AM - 11 PM SUN: 10 AM - 4 PM

HANDICAP SERIES

Mike Froman - 761

Daniel Stewart - 719

Charline Monty - 666

SCRATCH SERIES

Trevor Spears - 582

Justin Monty - 581 Stacy Hanshew - 361

Bryson Entendencia - 689

Christopher Johnston – 644

ROUGH RIDER LANES XTRAMURAL

Wednesday March 10, 2021

5th OSS

5th CES #1

91st MSFS #1

5th AMXS

AAFES

5th FSS

5th BW

HDCP TOTAL

REVIEW OF LAST WEEK'S BOWLING & TOP SCORES

HANDICAP GAME

Damon Nixon - 275

Kyle Hanshew - 259

Andre Gonzalez - 247

Jenna Stewart - 211

SCRATCH GAME

Scotty Botkin - 245

Nicholas Lilly - 221

Kris Lenhardt - 203

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TEAM STANDINGS

PLACE/TEAM NAME POINTS WON/LOST 110/50 5th CES #1

108/52 5th OSS

5th FSS 96/64 5th AMXS

90/70 **AAFES**

80/80 5th BW Air Force 64/96

91st MSFS #1 **SEASON HIGH SCORES**

HANDICAP SERIES Jason Jordan - 800 Andre Gonzalez - 773 Kris Lenhardt - 767 Charline Monty - 666 Stacy Hanshew - 646

HANDICAP GAME Kyle Hanshew - 347 Mike Froman - 296 Jason Perez -287 Blake Goodlett - 287 Jenna Stewart - 253 Kristen Mireles - 239

36/124

102/58

Air Force 2497 MOST IMPROVED AVERAGE

2551

2372

2545

2583

SCRATCH SERIES Scotty Botkin - 765 Duder McGough - 727 JB Butler - 677 Cassandra Hines - 590

Samantha Siebe - 407

SCRATCH GAME

Jason Perez - 159 to 172.45

Kristen Mireles - 82 to 85.97

Stacy Hanshew - 105 to 108.82

Charline Monty - 170 to 172.46

Justin Monty - 290 Hutch Hutchins Jr - 274 Trevor Spears - 267 Alyssa Jordan - 156





COVID-19 vaccine does not affect fertility, immunization experts say

MILITARY HEALTH SYSTEM

You're pregnant, or you're breastfeeding. Should you get a COVID-19 vaccine?

That's a question on the minds of many military frontline health care workers today. The short answer is that it's an individual's choice, and military health experts say the vaccine is well worth

considering.
As the COVID-19 vaccines continue to be administered across military hospitals and smaller clinics and outposts under Centers for Disease Control and Prevention guidance, the advice from the military and a multitude of national maternal and fetal health professional associations is the same: For most pregnant people, getting the COVID-19 vaccine as soon as possible is the safest choice based on the science to date.

The COVID-19 vaccines made by Pfizer and Moderna are mRNA vaccines. These vaccines contain no live viruses that could directly infect a mother or baby.

"As of Jan. 21, more than 15,000 pregnant patients had received an mRNA vaccine," said retired Navy Capt. (Dr.) Margaret Ryan, medical director, Defense Health Agency Immunization Division, Pacific Region Vaccine Safety Hub, San Diego. "The experiences of these pregnancies are being followed very closely, and no specific safety concerns have been

reported so far.

"As COVID-19 vaccines were being developed, studies in the laboratory and animals showed no reproductive health problems," Ryan added.

Pregnant people are entering clinical trials for COVID-19 vaccines "literally now and going into March, so more data will be known soon," Dr. Anthony Fauci, President Ioe Biden's chief medical adviser on COVID-19, told a Blue Star Families virtual town hall Feb. 4.

Of the 15,000 pregnant people who have received at least one of the 32 million vaccinations in the United States, "there have been no red flags of adverse events. Many who are pregnant are health care providers who said the risk of getting COVID-19 from their patients was worse than that from getting the vaccine," said Fauci, director of the National Institute of Allergy and Infectious Diseases at the National Institutes

Said Ryan: "Although it is unclear how pregnancy may affect infection risk, some women who have been infected with COVID-19 during pregnancy have experienced serious illness or death. COVID-19 infection in pregnancy also seems to increase risk of preterm birth."

As for those who do not want to take the vaccine, "we know there are significantly increased risks for pregnant people who contract COVID-19, e.g., they are three times more likely to be admitted to the ICU and need breathing support," said Navy Cmdr. (Dr.) Monica Lutgendorf, division head Maternal Fetal Medicine, Naval Medical Center-San Diego (NMCSD), and chair, DHA Women and Infants Clinical Community. "People with comorbidities such as diabetes, Latinx, and Black people are also more at risk for COVID-19 and death. Therefore, it is often beneficial to get the vaccine, especially for pregnant or nursing individuals at increased risk of severe disease."

Lutgendorf noted that although relative risks of COVID-19 are increased in pregnancy, this information should be provided in the context of overall low absolute risks for breathing support (2.9 per 1,000), heart and lung support (0.7 per 1,000), and death (1.5 per 1,000).

Ryan went on to say that specialists from the CDC, American College of Obstetrics and Gynecology, and American Academy of Breastfeeding Medicine "all agree that breastfeeding should not be a barrier to receipt of a COVID-19 vaccine. Breastfeeding should never be equated to pregnancy in terms of health considerations for mother or child."



receive a COVID-19 vaccination while pregnant. Ultimately, those eligible for the immunizations must make their own choices about getting vaccinated while pregnant or choose to wait until after birth to get vaccinated. The same decision extends to people who are breastfeeding.

PHOTO BY ARMY SGT. MARICRIS C. MCLANE



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LAWTTALK

Don't Become the Victim in a News Article

A headline from Minnesota caught our attention: "Daughterin-law accused of stealing mother-in-law's assets faces 12 felonies."

We don't get many clients who are concerned about their children or other family members stealing from them. But, in many cases, these types of situations arise unexpectedly and, sometimes, unintentionally.

In the case of the Minnesota woman, her son and daughterin-law transferred her real property to themselves and wrote checks out of her bank account for their own desires while failing to make her long-term care payments. Presumably, in order to do all this, they likely had been given power of attorney.

When choosing an agent to represent you as your power of attorney, it is crucial to choose someone responsible who you trust fully with your finances and assets. Like in the Minnesota case, there are avenues to prosecute financial exploitation of vulnerable adults but they don't solve the problem as it is occurring. A responsible agent will help prevent problems from arising in the first place.

Sometimes even responsible people can be tempted when they run into hard times. There are other ways to make sure your assets are safe from exploitation. You could choose co-power of attorney agents to serve jointly or create a trust with explicit instructions regarding the usage of trust assets. Some people put their children's names or close friends on bank accounts, hoping to avoid probate, but this could result in accounts being drained due to irresponsibility or financial difficulty.

Every family and every situation is different. This is why we believe there is no "one size fits all" approach to estate planning. By filling out our estate planning questionnaire and sitting down with our attorney for an initial consultation, you can be sure you're getting exactly what you need to protect your assets for your unique situation.



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Air Force seeks to accelerate efficiency

CORRIE POLAND, AIR FORCE OPERATIONAL ENERGY

WASHINGTON (AFNS) --

As modern warfare continues to evolve, the Air Force has renewed its focus on maintaining secure fuel networks and optimizing operations for maximized combat capability. Over the past year, the Air Force Operational Energy office targeted specific initiatives that aim to increase operational efficiency, incorporate modern technology and processes, and improve sustainment. Furthermore, these efforts have an added benefit of reducing greenhouse gas emissions, a critical aspect of the secretary of defense's climate change prioritization. Here is a breakdown of the latest accomplishments and how AFOE is bringing 21st century energy solutions to the Air Force.

MOBILITY PLANNING **SOFTWARE PROVES ITS RETURN ON INVESTMENT**

When the digital tanker planning tool Jigsaw first launched in 2017 by the Defense Innovation Unit, the benefits were rapid and impactful. It dramatically decreased the time spent scheduling aerial refueling missions at the Combined Air Operations Center from 8-12 hours to just four hours. It improved tanker asset utilization by 3.6%, reducing the number of required tanker sorties per day by 1.8. What's more, by increasing the effectiveness of each sortie, the Air Force could meet mission requirements with 180,000 fewer gallons per week and nine fewer

In 2020, AFOE continued to support and fund the development and fielding of Jigsaw's auto-planning feature to further optimize tanker planning and scheduling. AFOE estimates the automation capability will reduce planning time to less than 30 minutes and increase scheduling efficiency by another 10%, equivalent to executing an average air tasking order with five fewer tankers. These efficiencies enable the Air Force to maintain

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4, Submit your app online at https://www.facebook.com/ groups/shakinpdup

the same combat sortie rate while decreasing fuel use, and reducing operational risk.

Additionally, Operational Energy funded the purchase of security software for the Aloha Spark Innovation Cell, TRON to accelerate mobile app development, data collection, and migration to digital forms. Implemented this past October, software, NowSecure, meets Department of Defense requirements for secure software development and will enable TRON to fast-track app transition to the operational environment, getting tools into the hands of warfighters faster and facilitating collection of fuel use and flight currency data.

Likewise, Magellan, the global mobility allocation tool AFOE began funding and supporting in 2019 became an Air Mobility Command system of record this past year. The software merged multiple manual processes into a collaborative, transparent platform for the Readiness Driven Allocation Process and saves planners an estimated 300 hours per month. The tool reached initial operating capability in July 2020 and is now the sole data source for allocation decisions at AMC.

INTEGRATED DATA-ANALYTICS **INFORM OPERATIONS**

Using the Air Force cloud computing platform, AFOE helped develop real-time helped analytic pipelines to provide insight into aviation fuel usage and productivity, integrating multiple data sources to produce actionable insights into major weapon systems. These pipelines are a critical component of the Operational Energy Data Collection Strategy and expand visibility into Air Force operations. The data has already led to insights into how fuel planning affects aircraft availability and the impact of fuel efficiency improvements on tanker operational efficiency.

For example, AFOE evaluated 10 years of data on fuel planning and aircraft availability for the C-17 Globemaster III and the KC-135 Stratotanker. The results showed that precision fuel planning increases aircraft availability by reducing stress on aircraft components and related maintenance requirements, improving the time the aircraft is available for training or operational missions. Carrying just 10,000 pounds less fuel through precision fuel planning has historically been associated with aircraft availability rates about 1% higher than the current baseline.

Similarly, using the Aerial Refueling Model, AFOE identified a link between fuel efficiency and improvements in endurance, fuel offload, and receivers and tankers required to fulfill the mission. In this scenario, operational efficiency resulted in: tanker offload increased by roughly twice the fuel efficiency gain, extended time-on-station, and multiplied the engineering effect of reduced fuel burn.

MODERNIZING ENGINE SUSTAINMENT

The Air Force Operational office, along with Energy

AFWERX, Air Force Special Operations Command industry, sponsored programs to demonstrate how nucleated foam washing on the CV-22 Osprey and KC-135 engines reduces specific fuel consumption and exhaust gas temperature, lowers maintenance costs, decreases carbon dioxide emissions, and extends timeon-wing. Preliminary results from the KC-135 testing, which occurred in November 2020 at Rickenbacker Air National Guard Base, Ohio, indicate a significant reduction in engine temperature using nucleated foam as opposed to water; a good indication of the potential for improved engine performance. Testing and analysis of the CV-22 foam wash began in December at Hurlburt Field, Florida, and is expected to continue through December 2021. **INCORPORATING**

OPERATIONAL ENERGY INTO JOINT WARGAMING

As part of our energy in wargaming effort, AFOE provided key support to the Pacific Energy Distribution and Critical Infrastructure Wargame, led by the Navy. The game highlighted vulnerabilities between the Navy's capabilities to support Air Force

fuel requirements and informed senior leaders on how to address gaps and future investments. Furthermore, AFOE helped deliver several modeling and simulation tools, such as the Joint Operational Energy Modeling System, to better integrate fuel into wargaming scenarios. In support of the Futures Game 2020, AFOE contributed to the development of a logistics database module for STORM to support operational planning and to integrate with a combat generation simulation developed by the Air Force Warfighting Integration Capability office.

These initiatives are just the tip of the iceberg for what is possible with operational efficiency. Countless other high ROI technologies and innovations will extend aircraft range, reduce emissions, and increase combat capability while also providing added value to Airmen - giving them one more pass in training or saving hours in planning time. The Air Force Operational Energy office is building a culture that understands efficiency is not about compromising capability but maximizing it.





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Cody Pehrson, MD

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MAKING MORE POSSIBLE



MPS District Awards of Excellence

Awards of Excellence is to recognize school district employees who have demonstrated a high level of commitment, effectiveness and efficiency in performance of their professional responsibilities or work-related duties. This recognition is designed to identify those individuals who perform above and beyond the requirements of their jobs.

One award will be provided in each of the following five areas: 1. Outstanding Service (All MPS

employees are eligible) 2. Efficiency (All MPS employees

are eligible) 3. Instructional Performance (All

MPS teachers are eligible) 4. Excellence in Leadership (All MPS teachers and administrators

are eligible) 5. Emerging Educator Award (All MPS teachers with a total of five or less years of teaching

experience are eligible) Any employee, parent, or patron of Minot Public Schools may nominate an employee for recognition by the Board of Education. The Board of Education will formally recognize

The purpose of the Employee award recipients at the Annual Retirement and Recognition Banquet in the Spring, based on nominations submitted online to the Awards Selection Committee by the deadline of April 1st.

The purpose of the Partners in Education Awards is to honor those who have benefited the school district or enhanced its This recognition is mission. designed to identify a member of the community and/or organization has made a significant contribution to the Minot Public Schools.

To nominate an individual and/ or organization, complete one nomination form online and have up to three additional people provide letters of support (online also) by April 1st. Nomination and Letter of Support forms for all awards are found on the MPS website at https://www.minot.k12. nd.us/district-awards-2e7daeba

If you have questions, please contact Katy Dahl, Awards Selection Committee Chair, at 857-8772 or the Human Resource department at 420-7500.

4

11

18

20 days

19

26

20 days

The Youth of the Year Program

The Youth of the Year program is Boys & Girls Clubs of America's most prestigious award. Teens, fourteen years and older, can earn this title by competing against their peers by writing essays, composing and reciting a speech, and maintaining exceptional school standings. The winner of the Minot AFB Youth of the Year title will compete against others in the state including Grand Forks AFB Youth Programs and Red River Boys & Girls Club. Scholarship money is earned at the state, regional, and national levels.

The winner of the 2021 Minot AFB Youth of the Year is Mr. Ryan Weed! Ryan is the child of an active duty member here at Minot and has experienced many of the ups and downs of military life. When interviewed, Ryan concluded that three characteristics sum up his leadership focus: being an advocate, striving to motivate others and building upon his community. Ryan is starting an initiative that will begin on 1 April, which coincides with the start of Month of the Military Child. The initiative is a social media campaign with the goal of encouraging teens to check in on one another using the hashtag #1in3ND. In Ryan's own words, "Teens today are quickly losing genuine connections to the people around us. With the constant want for media and social attention, we have given up authenticity for a filter...Perfection is a false hope and a pressure we put on



RACQUEL LABADIE, GS-11 SCHOOL LIAISON SPECIALIST CHILD AND YOUTH EDUCATION SERVICES





RYAN WEED 2021 MINOT AFB YOUTH OF THE YEAR

ourselves. I believe that when I stopped relying on social media for my sense of worth I gained a healthier perspective about the world and had more opportunity to make true connections. I believe

that this disconnect is a major cause for teen depression, anxiety, and suicide. Committing to live authentically and make deeper connections have helped bring me out of my depression and I know it will have positive effects on those around me. I hope to inspire others to be brave enough to show the world who they truly are." The meaning behind #1in3ND stems from a Centers for Disease Control study published in 2019 which stated that 1 in 3 teens suffer from some form of mental health concern (cdc.gov/ childrensmentalhealth)

We congratulate Mr. Ryan Weed for this notable accomplishment! Ryan will continue to compete next month at the state level. We are proud to have Ryan represent Minot AFB's Youth Programs and Team Minot! For more information on Youth of the Year or other teen programs contact, Ms. Britnee McAlexander at the Youth Center 701-723-2838.

2020-2021 MPS CALENDAR

March 2021

M

15

22

29

April 2021



UPCOMING DATES

March 10 P/T Comp Day - No School March 11 & 12

Spring Break March 17 & 31

Early Release 1:15pm April 2 Good Friday - No School

April 5 Vacation - No School April 21

S	M	T	w	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

w

9

23

30

Vacation Days - not contracted day Early Release Days - 1:15pm





BECOME A MENTOR AND JOIN OTHERS IN YOUR















PLAY BALL

GRAB A BITE

HIT THE GYM

VOLUNTEER

MALE VOLUNTEERS NEEDED

Mentoring relationships are a shared opportunity for learning and growth. Many mentors say that the rewards they gain are as substantial as those for their mentees, SIGN UP ONLINE TODAY

WWW. COMPANIONS FOR CHILDREN.ORG

The Interstate Compact Makes Changing Schools Easier for Military Children

MILITARY ONESOURCE

The Interstate Compact Makes Changing Schools Easier for Military Children

When moving to a new duty station means going to a new state as well as a new school for your kids, rest assured that the Interstate Compact on Educational Opportunity for Military Children is designed to make the transition smooth. The Department of Defense, in collaboration with the National Center for Interstate Compacts and the Council of State Governments developed the compact to address the educational transitions for military families. All 50 states have committed to helping your children enroll in school, register for the classes they need, and graduate on time.

Through the compact, states are working together to provide a consistent set of policies that will make getting started in a new school, joining extracurricular activities and meeting graduation requirements as easy as possible for military children. Military parents can help their families access this support with a few simple steps.

HELP YOUR FAMILY BENEFIT FROM THE INTERSTATE COMPACT DURING A **MILITARY MOVE**

ENROLLMENT: The compact makes it much simpler to get started at a new school.

- SCHOOL RECORDS: You can obtain a copy of your child's school records from their old school to bring to the new one. Use these until the official records arrive.
- IMMUNIZATIONS: have 30 days from the time of enrollment to give your child any new required immunizations.
- KINDERGARTEN AND FIRST GRADE:

Children can continue in their current class year, even if the new school has a different age requirement.

PLACEMENT: Your child's progress in their previous school will be recognized.

- COURSE AND PROGRAM PLACEMENT: If your child is already in a program, such as advanced placement, the new school must honor that if they have an equivalent.
- PLACÉMENT FLEXIBILITY: Your child won't have to repeat basic coursework if they've taken something similar already.
- *ATTENDANCE:* The compact enables a student to miss school for military-related reasons.
- ABSENCE RELATED DEPLOYMENT: Students may request excused absences before,

during and after the related deployment period.

ELIGIBILITY FOR ACTIVITIES: child's eligibility for attending school and extracurricular activities won't be affected

- ENROLLMENT: Your child can continue to attend their same school if they're living with a relative, friend or non-custodial parent during the deployment. The guardian will, however, need a power of attorney to enroll or give permission to participate in school activities.
- EXTRACURRICULAR ACTIVITIES: Even if tryouts or application deadlines have passed, the school will help make it possible for the child to participate.

GRADUATION: With the compact, graduation for kids in high school won't be affected.

- COURSE WAIVERS: If your child has already completed similar coursework, they can waive courses required for graduation at a new school.
- EXIT EXAMS: The new school district may accept your child's exit exams and achievement tests required to graduate from their previous school.
- SENIOR-YEAR TRANSFERS: If your student changes school during their senior year, the two school districts will work

together to get a diploma from the former school to ensure ontime graduation.

THE INTERSTATE COMPACT **ALSO COVERS CHILDREN WITH** SPECIAL NEEDS CHANGING **SCHOOLS**

- SPECIAL EDUCATION: If the Individuals with Disabilities Education Act covers your child, they have the right to comparable services provided by their most current Individualized Education Program, or IEP.
- REEVALUATION: The new school system may reevaluate your child's eligibility for special education services to determine a new IEP.

In addition to provisions in the Interstate Compact, Military OneSource offers these educational resources for families with special

• THE EDUCATION DIRECTORY FOR CHILDREN WITH SPECIAL NEEDS: The directory provides the information you need to make informed decisions about education and early intervention

services.

• EXCEPTIONAL FAMILY MEMBER PROGRAM: Your local installation EFMP Family Support staff can help you identify and access programs and services related to education, outreach, local school and early intervention services.

• SPECIAL NEEDS CONSULTANTS: Special needs consultants can be accessed through Military OneSource Exceptional Family Member Program Resources, Options and Consultations, or EFMP ROC. Consultants are available by phone or video to help you navigate the medical and educational needs of your family and connect you with military and community-based support.

If you want to schedule an appointment or have questions, Military OneSource has militarytrained consultants in education and special needs. Call 800-342-9647 or live chat at any time to schedule an appointment.











STEM SUPER STARS

Mrs. Bonzer and Mrs. Knight-Daiss' STEM super stars grew their own rainbows and learned about capillary action at Dakota Elementary on March 15.

DAKOTA ELEMENTARY PHOTOS







QUENTIN N. BURDICK JOB CORPS CENTER PROVIDES ON-THE-JOB TRAINING & HELP YOU FIND THE CAREER THAT'S RIGHT FOR YOU.

Brown looks to accelerate while changing Air Force culture

CHARLES POPE, SECRETARY OF THE AIR FORCE PUBLIC AFFAIRS

Air Force Chief of Staff Gen. Charles Q. Brown, Jr. rarely

ARLINGTON, Va. (AFNS) --

disguises his intentions or pulls punches. He wants to go fast. He wants Airmen to succeed and feel enriched. He wants the best and most unvarnished information. Most of all, he wants to win.

Which is why, one day early in his tenure, he arrived at a Pentagon conference room and rather than taking a seat at the head of the table as is custom, he picked a seat on the side.

"At first it confused the heck out of people," Brown said recently in a wide-ranging interview to discuss his approach to the job, his methods and expectations. He also discussed the progress so far meeting requirements of "Accelerate Change or Lose," his philosophical blueprint for what the Air Force must do to succeed.

"I see myself as an action officer just like they see themselves and I like having more of a roundtable atmosphere," Brown said in explaining his seat selection.

"We're all in it for the same thing - making it better for the Air Force. If there's too much deference you don't get the dialogue. People will tell you what they think you want to hear. What I really want to hear is all the various feedback."

Now, more than six months since becoming the Air Force's highest-ranking uniformed officer, Brown continues to press his strategy for ensuring the Air Force meets every mission, every time. He's focused on ensuring the Air Force successfully reshapes itself to satisfy the National Defense Strategy's requirements while nurturing an environment that rewards ambition, innovation and excellence while repelling sexual harassment, racial inequality and extremist ideologies.

Brown's plan for achieving all of this is included in the document "Accelerate Change or

Lose" he released in August soon after becoming Chief of Staff. In December, he released a more detailed collection of "Action Orders" for how best to achieve those goals.

None of it is easy, Brown acknowledges.

To achieve the goals requires new technology, a rethinking of how the Air Force operates and in some cases organizing and shifting deeply ingrained cultural practices across the organization.

But, he says, the Air Force and the nation have no choice.

"Our Air Force must accelerate change to control and exploit the air domain to the standard the Nation expects and requires from us. If we don't change - if we fail to adapt - we risk losing the certainty with which we have defended our national interests for decades," Brown writes in "Accelerate Change or Lose."

The "Action Orders" provide a pathway and are hooked to four priorities. The first emphasizes the Air Force's mission to "recruit, assess, educate, train, experience, develop, and retain Airmen;" the second calls for a "tune up" of the service's bureaucracy to make it faster, more efficient and focused.

The third priority requires the Air Force "to fully understand our competitors" and to adapt its decision-making, doctrine, capabilities and tactics with U.S. competition in mind. China is mentioned by name, illustrating the shift to great power competition and a geographic change in focus as well.

The final priority is called "design implementation," a dense term that essentially means reconsidering the way the Air Force decides what the future might bring and how best to organize, train and equip the force to meet that anticipated

"We need to identify systems and programs that are outdated and/or unaffordable to make way for capabilities that will make us competitive in the future highend fight," Brown states in Action Order D.

Like his predecessors, Brown says his highest priority is serving, supporting and sustaining Airmen. It's no accident, he said, the first directive in his December document - Action Order A - is focused on Airmen.

"I want to create an environment where all Airmen can reach their full potential. That's what they expect," Brown said in the interview. "Parents, aunts and uncles, brothers and sisters send young people to our Air Force and what they expect is they will reach their full potential.

"The other part is the operational piece. We've had great success with air power in the United States Air Force and because of that success in various conflicts dating back to World War I we are expected to provide air superiority so Americans, our allies and our partners are not attacked from the air.

"That's part of our challenge," he said. "There is an expectation (for superiority) that's taken for granted. We have an advancing threat so we must advance as well. You can't keep an advantage just by sitting there, using the status quo. Just like any athlete, when somebody is pushing you, you have to push as well."

For Brown that means a focus on "capabilities over platforms." It means perfecting and refining still-evolving strategies such as Joint All Domain Command and Control and the Advanced Battle Management System. Those systems are able to collect, synthesize and analyze vast amounts of information from air, land, sea, space and cyber, and then share the crucial results instantly with commanders and forces on the battlefield.

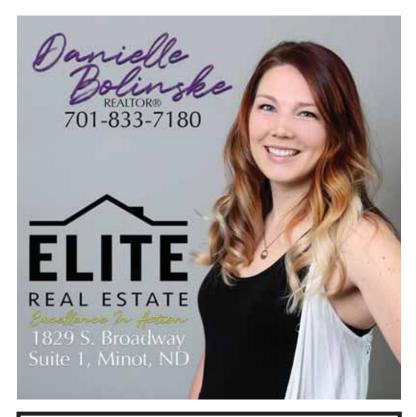
It means fostering a new cadre

of Airmen who are experts in software development, artificial intelligence, and joint operations in addition to the crucial traditional job categories that have fueled the Air Force's excellence for generations.

Like the engineer and pilot he

is, Brown has clear ideas for how to find the best answers to difficult questions. One major element is exposing him to information he may not want to hear.

CONTINUED ON PAGE B10





AIR FORCE HOLDS ITS FIRST ALL-FEMALE ALERT AT MINOT, F.E. WARREN, AND MALMSTROM AFB'S MARCH 22, 2016



Each year, missileers who join the all-female alert receive a patch. This is the first patch from

On March 22, 2016, missileers from the 20th Air Force made history by performing the first all-female ICBM alert. The idea was proposed by Col. Stacy Huser, former commander of the 91st Operations Group at Minot Air Force Base, North Dakota. The day consisted of 90 missileers from Minot AFB, F.E. Warren AFB, Wyoming, and Malmstrom AFB, Montana, as well as female B-52 air crews from Barksdale AFB, Louisiana and Minot, and aircrews from 2016. (USAF Photo / Airman Collin Schmidt) Offutt AFB, Nebraska. At

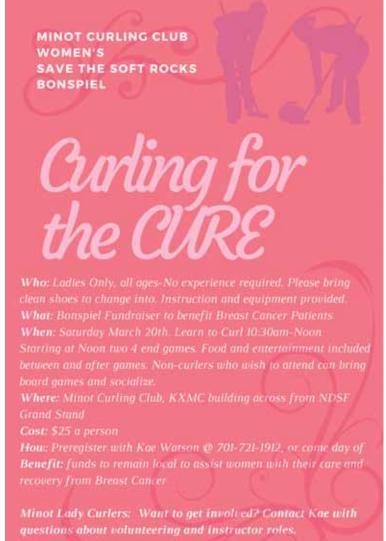
F.E. Warren, missileers were joined by two women who trailblazed the way for today's female Airmen, Retired Col. Pat Fornes, the first female officer on a U.S. missile crew, and Retired Col. Linda Aldrich, the first female Minuteman ICBM crew member. The first all-female alert was an effort to show the strength and determination of female Airmen and to prove their vital roles in continuing the mission every day. "The fact that we can look across our pre-departure briefing room and see a nan sitting in every seat, for every combat crew going out on nuclear alert, is in itself, significant," said Col. Tom Wilcox, commander of the 341st Missile Wing at Malmstrom. The alert soon became a yearly celebration of Women's History Month, and it continues to this day.

Information courtesy of: warren.af.mil









From childcare to ponytails: How can Sword Athena help you?

CAPTAIN TISHA YATES, AIR COMBAT COMMAND PUBLIC AFFAIRS

JOINT BASE LANGLEY-EUSTIS, Va. (AFNS) --

Recent updates to Air Force dress and appearance standards were a win for Airmen who advocated for a broader set of professional hairstyles for women in uniform.

changes, along These with normalizing support to nursing mothers, identifying improperly fitting equipment, and demystifying seeking mental health assistance were among the central issues of Air Combat Command's inaugural Sword Athena event last year. Sword Athena is designed to identify, tackle and present solutions to female and family-centric barriers to readiness using crowd-sourced topics and a Mission Area Working Group (MAWG) model.

The Workplace and Training

the Commander of Air Combat Command. Holmes supported the proposal and personally sent a signed memorandum to the Air Force Uniform Board and other senior Air Force leaders.

"Most women in their tactical action of duty had to wear their hair out of regulations to have the gear fit them, and we presented a better solution," said Capt. Jessie "FONIX" James, Workplace and Training MAWG co-chair. Additional concerns of the existing hair regulations included long-term hair damage, migraines and creating an inclusive service environment for all Airmen.

Participating in SA2020 helped the MAWG members better define their issue and what would be required to make a change. Topics considered: funding, if the change could be implemented

nursing pods in unit areas and designating Child Development Centers as No Hat, No Salute

"Do not give up!" said Master Sgt. Johnathon Lind, a WIT, Warrior Braids, and also a Workplace and Training MAWG member. "There is personal risk in attempting to make changes. Be brave and follow your heart (and the evidence). Research and provide your leadership with evidence and facts that they can reflect on to make the right decision."

Sword Athena 2021 is launching later this month and the SA2021 MAWGS welcome your ideas to communicate on the following topics: Reducing Predictable Stressors for Airmen in Relation to Mental Health, Creating a Safe Psychological Space, Workplace and Training, Family and Children, Spouse Inclusivity, and ACC Total Force.

To contribute to the topics, visit https://usaf.ideascalegov. com/a/ideas/recent/campaignfilter/byids/campaigns/204/stage/ unspecified.



U.S. Air Force Capt. Kate "Flare" Archer, F-22 Pilot with the 27th Fighter Squadron, prepares her gear before stepping out to the flight line, on Joint Base Langley-Eustis, Virginia, Feb. 25, 2021. The female hair regulation change in AFI 36-2903, allows ponytails and braids in uniform. Before the change, most women would have to wear their hair out of regulation in order for their gear to fit them properly.

U.S. AIR FORCE PHOTO SENIOR AIRMAN JAYLEN MOLDEN



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General Summary

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Minimum Requirements

Education: Bachelor's degree in one the following fields:

Social Work, Psychology, Criminal Justice, Counseling or Behavioral Science

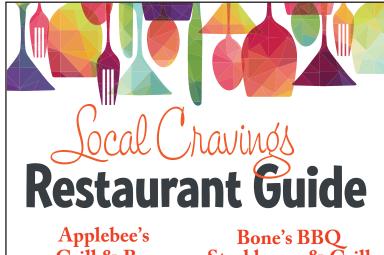
Experience: 2 years' experience providing advocacy services to victims of domestic abuse or sexual

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Brown accelerates

We want to figure out how

to work together to be faster

AIR FORCE CHIEF OF STAFF

GEN. CHARLES Q. BROWN, JR.

but also to eliminate blind

CONTINUED FROM PAGE B8

"The analogy I've been using is, just like a Supreme Court decision, you'll have the majority ruling and there's also someone representing the dissenting view that's packaged together," he

"We want to figure out how to work together to be faster but also to eliminate blind spots. ... There may be merit on both sides," Brown said, noting he is

meticulous about materials reading before meetings so the discussion can be robust, challenging and efficient.

especially questions tough and issues, Brown has an approach as

"I look at it like a Venn diagram versus approaching it from points of

disagreement," he said. "What do we agree on already? Then how do we work on the parts where there's disagreement?"

He also likes information, materials background provided presentations narrative form rather than bullets. Narratives, he says, provide important context and nuance; it can reveal the underlying rationale and motive that drives to a better and faster conclusion.

"When you do bullets, you can tap-dance around bullets when I ask a question," he said. "If you put it in a paragraph, it means you've fully thought through it and you feel confident you can defend it. I like narratives because then they can fully put their thoughts down on paper.'

He is also determined to streamline - and speed up decision-making.

"There's a Harvard Business Review article I read that said, when you're making a key decision you need to keep the group to about seven," he said. For every additional person you add to the decision making body you decrease your effectiveness by 10 percent. So once you get to 14 you're pretty much stagnated; you're trying to please too many people."

Most of all, he understands the value of "reality checks," which is another way of saying he travels to escape the Washington bubble.

On a recent trip to Grand Forks Air Force Base, N.D., and Davis-Monthan Air Force Base,

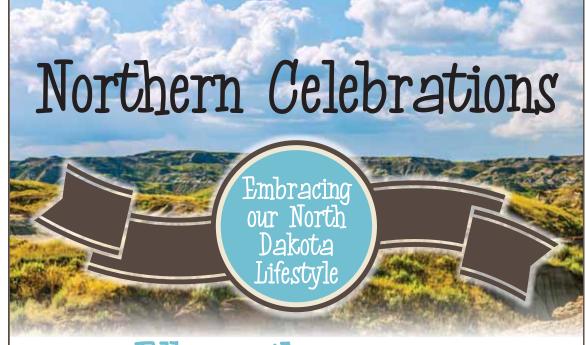
Arizona, for example, he met with each base's senior leaders as well as with senators from both states. He also held several roundtables with Airmen.

The sessions were valuable.

"I get that candid feedback," he said. "It helps me understand where they're coming from. At the same time, it allows me to explain the things I'm trying to accomplish.

"There are a lot of good ideas that come out of the Pentagon but not every 'good idea' is as good as we think it is once it hits our Airmen," he said. "They're probably not going to tell me the bad news at the Pentagon; they'll tell me how good everything is going. But with Airmen it's





on the prairie

Patricia Stockdill

grandeur of the equally majestic mountains it calls home.

Yes, that's the visual often coming to mind when one thinks of elk. Then the visual may wander to the image of a massive bull, head raised skyward, antlers tickling its back, nose poised in the air, and a magnificent bugling noise reverberating through the woods.

Yes, that is what elk county is all about. Well, kind of, sort of.

As strange as it may seem; elk once roamed North America's northern prairies, including what is now North Dakota. They roamed with the bison and pronghorn long before European settlement of the continent. Researchers believe it is possible 10 million elk from six distinct populations once called North America home.

Unlike whitetails, mule deer, and moose, elk are considered Old World deer with evolutionary history going back to Old World Europe and Asia. They're an Ice Age species, well suited to cold climates and adaptable in diet.

Elk originally roaming across the Great Plains, including North Dakota, are the subspecies known as Manitoban elk. Records dating back to the early 1800s indicate the state had numerous elk. They were an important game animal, especially for Indian tribes who weren't nomadic and lacked horses. Little went to waste when an elk was

But like many wildlife species, elk populations declined and essentially disappeared across the state as immigrants forged a new and different landscape – farming and communities.

Unlike most carefully planned, years-in-themaking effort to restore a wildlife species by the N.D. Game and Fish Department, North Dakota's elk revitalization was kind of by accident, coupled with the animal's own resiliency.

The Three Affiliated Tribes of the Fort Berthold Indian Reservation was working to restore the

A majestic animal, one that epitomizes the reservation's elk population in 1977 when the 50 animals they obtained escaped from their holding area near Lake Sakakawea. They discovered their new-found freedom on their own, survived that first winter in western North Dakota, and eventually established viable populations.

> Fast-forward six years and the rambunctious elk fared well enough to entice the Game and Fish to open a unit for the state's first modern era elk hunting season in 1983. Five licenses were available.

> Fast-forward once again to the 2021 elk season: This fall a once-in-a-lifetime hunting opportunity is available to 523 lucky resident North Dakota hunters through the lottery license drawing. The western Badlands still holds the greatest number of elk in North Dakota with a total of 140 licenses available in Unit E2 and 205 in Unit E3.

> Applicants drawn for Unit E2 must follow the state's chronic wasting disease transportation guidelines and can't take the entire carcass, spinal column, or intact head and antlers outside of the

> Time is running out to apply for the March 24 application deadline for elk, moose, and bighorn sheep. Go to the N.D. Game and Fish Department website, (gf.nd.gov), for more information and to

> Perhaps it is appropriate for elk to once again grace parts of the North Dakota landscape — its Badlands, which seem to befit their rugged, majestic demeanor and appearance. They're bugling once again in the woods and hills of northern North Dakota, appropriately along the borders of the Canadian provinces of Manitoba and Saskatchewan.

> While it may never be known whether their escape from a holding pen along Lake Sakakawea was an example of their own sheer strength and will for freedom or an "oops, the gate didn't shut" moment, maybe it really was simply meant to be that elk once again return to the prairie.

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Carbon monoxide detector saves two Barksdale officers lives

STAFF SGT. BRIA HUGHES, 8TH AIR FORCE PUBLIC AFFAIRS

Barksdale Air Force Base, La.

Carbon monoxide is a colorless, odorless, and lethal gas that claims the lives of more than 430 people each year, according to the Centers for Disease Control and Prevention. Fortunately, there are ways to keep the toxins at bay and prevent CO poisoning from coming inside your home.

One way to stay a step ahead of this potential threat is by proactively researching and identifying safety hazards, then taking swift action to mitigate any risks. The Eighth Air Force Safety office is responsible for creating monthly "Safety Grams" to help educate the force on timely topics such as fire hazards, hurricanes, and general home safety.

Last January, a safety gram was posted around the Eighth Air Force headquarters building concerning the topic of carbon monoxide dangers and quickly caught the attention of Capt. Lindsay Cordero, Air Force Global Strike Command acquisitions branch chief.

"What stuck out to me the most was the wording and all the information it included about how dangerous and fatal carbon monoxide can be," Cordero explained.

When Cordero's husband, Maj. Daniel Dreier, a 2nd Operations Support Squadron B-52 evaluator pilot returned home to Barksdale from a deployment, the couple decided they needed to make the investment and buy carbon monoxide detectors for their

"You want to have a safety plan in place for your family before it's too late," Dreier said. "So you don't wake up in the middle of the night not knowing what to

After researching many different types of CO detectors, the couple ultimately decided to buy six alarms and self-install them in almost every room of their house.

Fast-forward to a few months later, Cordero and Dreier came home from dinner one night to find a strange noise coming from their water heater.

"The water heater was making a slightly louder noise, but we thought it was normal and figured it would stop soon," Dreier said.

The couple headed off to bed but were abruptly awakened in the middle of the night by another loud noise -- the carbon monoxide alarm.

"It was just the alarm in the master bedroom going off, so we thought it was possibly a malfunction or just needed to be reset," Cordero said.

They reset the alarm and went back to sleep, however, no less than an hour later the alarm started going off again. This time, the couple knew there was something more serious happening.

While the alarm was beeping for the second time, I started to feel super drowsy and had trouble waking up," Cordero said. "We found out later that my drowsiness was due to the amount of carbon monoxide that was already present in our bedroom."

Carbon monoxide essentially replaces oxygen and can slowly suffocate a person unknowingly, and even small doses of the gas can cause permanent damage or death to a person.

With their fur baby in tow, Cordero and Dreier vacated their house and immediately called 911

"When the firefighters arrived and assessed our house with the detector, they found excessively high parts per million (PPM) of CO levels in our master bedroom," Cordero said.

One to eight PPM is the normal range for carbon monoxide and anything above eight PPM is where people can start experiencing flu-like symptoms and extreme drowsiness.

Cordero and Dreier eventually found out that the cause of the high CO levels was due to a broken exhaust vent attached to their water heater, resulting in a gas leak.

"Our master bedroom is the closest room to where the water heater sits," Dreier explained. "So in order to get the toxins out of our bedroom and the house, we had to open up the doors and windows so the bad air could circulate out."

The couple waited outside of their house in the middle of the night with their cat until they were advised by the local fire department that it was safe to go back inside and go to sleep.

"We woke up the next morning feeling very grateful to be alive. said Cordero. "Based on the levels of CO in our home we could have gone to sleep and never woken up.'

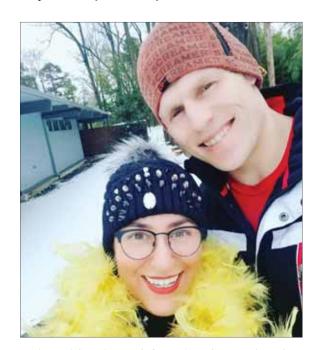
Cordero shared her and her husband's life-changing experience via her personal social media page, and says her new idea of a housewarming gift for family and friends would be a carbon monoxide detector.

"Deciding to invest \$80 into getting detectors for our home really saved our lives that night," Cordero explains. "It just goes to show that taking a simple precaution can save your life and the life of your loved ones.









Maj. Daniel Dreier, 2nd Operations Support Squadron B-52 evaluator pilot, right, and Capt. Lindsay Cordero, Air Force Global Strike Command acquisitions branch chief, left, pose for a photo in front of their house.



A "First Alert" carbon monoxide detector is installed inside the house of Maj. Daniel Dreier, 2nd Operations Support Squadron B-52 evaluator pilot, and Capt. Lindsay Cordero, Air Force Global Strike Command acquisitions branch chief.



CROSSWORD PUZZLE

Across

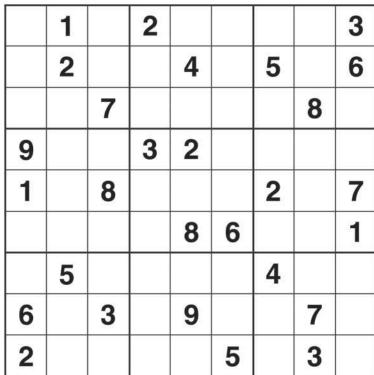
- 1. Film excerpt
- Razor sharpener
- **10**. Tel
- 14. 54 Down by Verdi
- 15. One of the 50 Down
- 16. Mickey and Minnie
- 17. Ponce de
- 18. Singer Baker
- 19. Sale condition
- 20. Commonplace quality
- 23. Explosive initials
- 24. Bath-powder ingredient
- 25. Paper packages of pekoe
- 27. 1200, in old Rome
- 29. Act as a guide
- 32. Genetic molecule
- 33. San Antonio attraction
- 35. South Pacific island aroup 37. Matador's opponent
- 41. Have a midnight snack, maybe
- 44. Fortune teller 45. Was indebted to
- 46. Ivan of tennis
- 47. Suffix for novel
- 49. Neither good nor bad
- **51**. Also
- 52. Self-centered nature
- 56. Dutch cheese
- 58. Syrup ingredient
- 59. Macabre sitcom family
- 64. Took to court
- 66. Fragrances
- 67. Break sharply
- 68. Poet Pound
- 69. Hint of color
- 70. Volcano of Sicily 71. Stitched line
- 72. "Land __ alive!"
- 73. Inquires

Down

- 1. Serene
- 2. In of (instead of)
- 3. Apathetic one's comment
- 4. Bearlike beast
- 5. Golfer's concern
- **6**. Answering-machine sound
- 7. Destroy
- 8. Duo x 4
- 9. Started gradually
- 10. Doctors' org.
- 11. Scenic view
- 12. Birthday-cake covering
- 13. Sleeveless garments

- 21. Parcel out
- 22. _ Francisco
- 26. Soak in the tub
- 27. Apple computers
- 28. Hint
- 30. Not many
- 31. Thinnest coins
- **34**. Earn
- 36. Martial art
- 38. Soothing creams
- 39. Hire a decorator
- 40. Capital of Norway

SUDOKU



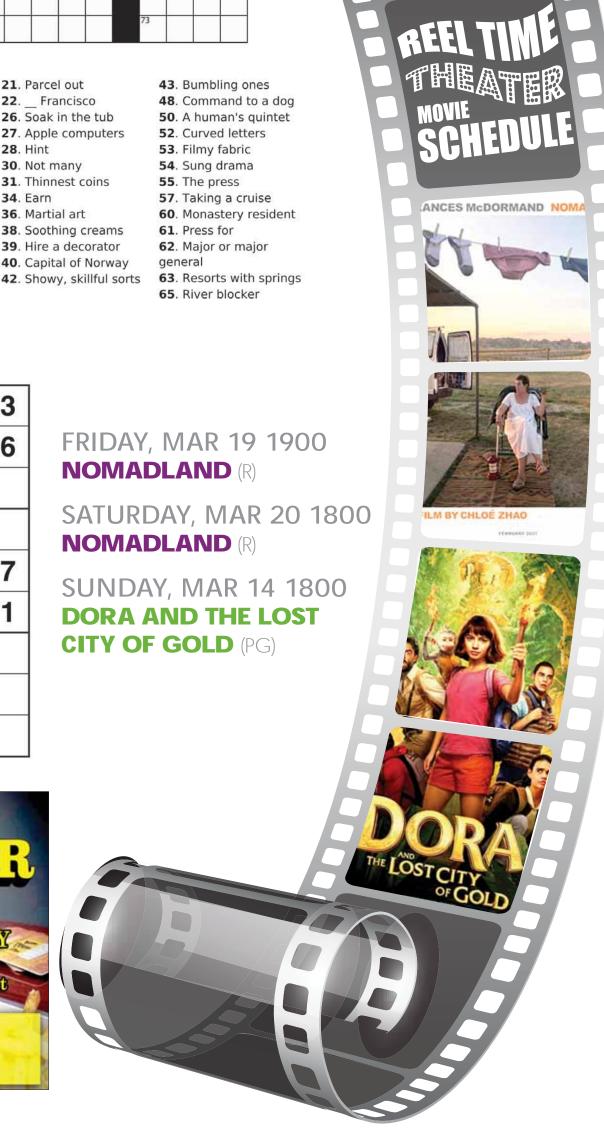
Solution to puzzle on page B14



FRIDAY, MAR 19 1900 **NOMADLAND** (R)

NOMADLAND (R)

DORA AND THE LOST CITY OF GOLD (PG)



N A N D

CHURCHDIRECTORY

Because of the uncertainity of the COVID-19 virus effects, the Northern Sentry will continue to post future events as advertised by area groups. However, we highly encourage you to check in advance on the current status of your church service.

Little Flower Catholic Church

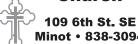
800 University Avenue West 838-1520

Mass Schedule

Saturday 4:30 pm Sunday 8:30 & 10:00 am

Fr. Ken Phillips, Pastor www.littleflowerminot.com





Minot • 838-3094

Saturday, March 20 Vespers, 5 PM

Sunday, March 21 Holy Liturgy, 10 AM

Father Paul Hodge

Thursdays 7:00pm and Sundays 10:30am

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Sunday School & Fellowship9:00 a.m. Worship 10:30 a.m.

www.trinitychurchminot.org



Worship Service at 10:45am Sundays Sunday School at 9:45am

1720 4th Ave NW, Minot 838-0916 MinotBibleFellowship.org



Faith United Methodist Church

5900 Highway 83 N, Minot www.faithumcminot.com

> **Pastor Ken Mund** 701-838-1540

Sunday School (All Ages): 9:45 a.m. Sunday Coffee Fellowship: 10:30 a.m. Worship Services: Sunday 11 a.m.



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Sunday School	9:45 a.m.
Morning Worship .	
Evening Worship	6:00 p.m.
Wednesday Evening	7:00 p.m.

Independent/Fundamental/KJV 500 46th Ave NE • 839-1351 Pastor David Miller

Cornerstone Presbyterian Church

1000 NE 3rd Street 852-0315

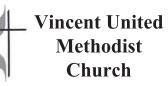
Sunday Schedule

Traditional Worship.

Wednesday Evening Schedule

Community Dinner.....5:30-6:30pm Contemporary Worship 6:30pm Youth Group & Small Groups.. 7:15pm

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Traditional Service	9:00 am
Contemporary Service	10:30 am
Kid's Church	10:30 am

Pastor Matt Scherbenske www.vincentumc.com



Sunday Worship

9:30 AM 2209 4th Avenue NW Minot, ND

839-4663 **Reverend Philip Beyersdorf**

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Immanuel Baptist Church

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Sundays:	
Fellowship	9:00 am
Sunday School	9:15 am
Worship	10:30 am
Wednesdays	:
Soup Kitchen	11:30 am
Family Supper	5:30 pm
Preschool/Kids' Club/ABY	6:30 pm
Adult Bible Study	6:30 pm

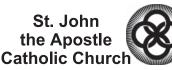
Brian T. Skar, Pastor www.ibcminot.org

Apostolic Faith Church, UPCI

2929 19th Ave NW • Minot Located off Hwy 83 Bypass West (701)838-0609

Saturday School	2:00 p.m.
Sunday Worship	3:30 p.m.
Wednesday Bible Study	.7:30 p.m.

Jesse Starr, Pastor



2600 West Central Ave • Minot, ND 58701 839-7076

Daily Mass Schedule: Tuesday 5:15 p.m. Wednesday - Friday 7:00 a.m.

Fr. David A. Richter, Pastor Parish website: www.stjohnminot.com



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852-4853

Sunday Worship 9:30 am

www.firstlutheran.tv (Live Stream & Recorded) Radio Broadcast KRRZ 1390AM Sunday 9:30 am www.flcminot.com

Pastor Brandy Gerjets • Pastor Ellery Dykeman

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Sunday School 9:30 a.m. Sunday Worship 10:30 a.m.

Children's Church & Nursery

Family Worship Center

..... 5:30p.m.



Gospel Tabernacle Community Church

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Church: 701-838-4492 Home: 701-838-5759 KHRT 1320: 9 a.m. Sunday

Sunday School 9:45 a.m.
Adult/Children Worship11 a.m.
Family Hour6:30 p.m.
Evening Worship7:30 p.m.
Bible Study/Child-Adult
Children Worship (Wed)7 p.m.
Prayer (Friday)7 P.m.

First Assembly of God 1805 2nd St. SE

838-1111	
Morning Worship8:30	a.m
Sunday School10	a.m
Morning Worship11	a.m

Wednesday Family Night..... 6:30 p.m.

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MAFB

Protestant

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Sunday Worship1000

Sunday Worship 1130

Catholic Mass (Northern Lights Chapel

across from Rockers)

Contemporary Service

Gospel Service

First Baptist Church 200 3rd St. SW • 852-4533 www.fbcminot.org

Classic Worship Service	.8:30 a.m.
Adult Sunday School	9:45 a.m.
Contemporary Worship Service	9:50 a.m.
Children's Church	9:50 a.m.
Sunday School (All Ages)	11:00 a.m.
Contemporary Worship Service	. 11:05 a.m.
Wed. AWANA (Sept. to May)	6:30 p.m.

Rev. Kent Hinkel, Senior Pastor Rev. Barry Seifert, Associate Pastor Pastor Sam Kautzmann, Student Ministries Elaine Carlson, Children's Ministry Director

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westminot.com 838-1873 facebook.com/westminot

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SUDOKU SOLUTION

Puzzle on page B12

8	1	5	2	6	9	7	4	3
3	2	9	8	4	7	5	1	6
4	6	7	5	1	3	9	8	2
9	7	6	3	2	1	8	5	4
1	3	8	9	5	4	2	6	7
5	4	2	7	8	6	3	9	1
7	5	1	6	3	8	4	2	9
6	8	3	4	9	2	1	7	5
2	9	4	1	7	5	6	3	8

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BASE ANNOUNCEMENTS

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COLUMBIA COLLEGE

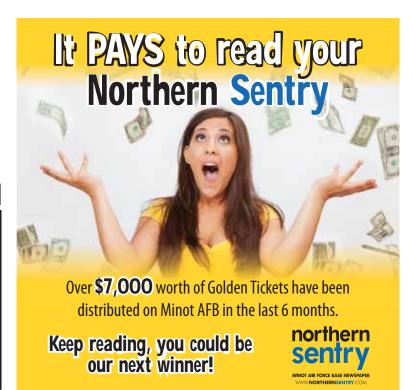
For nearly fifty years Columbia College has offered educational opportunities to the military and is proud to establish our newest location here, at Minot AFB. Founded in 1851, Columbia College is a private, nonprofit liberal arts and sciences college that serves approximately 18,000 students annually and is proudly recognize by numerous organizations as a Military Friendly institution of higher education. Check out our website (ccis.edu) for the list of organizations that recognize the hard work the college puts in to serve those who serve our country and their families. With 29 online degrees the college is working to offer classes this summer on the installation. In the meantime you can choose your mode of education from strictly online classes to in-person ZOOM synchronous classes. Chose from the many associate, bachelor, or master's degree programs available and know your degree can be completed at Minot or anywhere you have internet connectivity or explore in-seat opportunities if you re-locate near one of our 30 locations nationwide. Fully accredited by the Higher Learning Commission (HLC) we are delighted to establish this location at Minot. Come talk to us at the education center and explore your options for your next step down the path to your educational goal. We are located in Room 219 or call (701) 727-8386.

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WHAT'S GOING ON MA

- HIIT Strength and Conditioning, 0545, Fitness Center
- Spouses Corner, 0900-1000, A&FRC, In-Person and Zoom Meeting
- Fit to Fight, 1130, Fitness Center
- Teen Day Friday, 1500-2200, Youth Center
- Club Member Benefit, 1700-1900, Rough Rider Lanes
- Zumba, 1730, Fitness Center
- Club Members \$\$\$ Drawing, 1730-1830, Held at Rockers Bar & Grill, winner also announced at Bomber Bistro
- Mixed Fun League, 1830, Rough Rider Lanes
- Karaoke Night, 2000-1900, Rockers Bar & Grill
- · Lights & Strikes Bowling, 2100-2300, Rough Rider Lanes

TUESDAY

- Cycle, 0530, Fitness Center
- TAP (VA) Workshop, 0800-1600, A&FRC
- Game Day, 1000-1930, Minot AFB Library Facebook Page
- Fit to Fight, 1130, Fitness Center
- . Barre, 1800, Fitness Center

- HIIT Strength and Conditioning, 0545, Fitness Center
- TAP (DoL) Employment Workshop, 0800-1600, A&FRC
- Spouses Corner, 0900-1000, A&FRC, In-Person and Zoom Meeting
- March Mayhem Triathlon, 1100, Fitness Center
- . Fit to Fight, 1130, Fitness Center
- Teen Day Friday, 1500-2200, Youth Center
- Cycle, 1630, Fitness Center
- Club Member Benefit, 1700-1900, Rough Rider Lanes
- Zumba, 1730, Fitness Center
- Club Members \$\$\$ Drawing, 1730-1830, Held at Rockers Bar & Grill, winner also announced at Bomber Bistro
- Family Skate Night, 1800-2000, Fitness Center
- Movie Night, 1800-2100, ESC
- Mixed Fun League, 1830, Rough Rider Lanes
- Karaoke Night, 2000-1900, Rockers Bar & Grill
- Lights & Strikes Bowling, 2100-2300, Rough Rider Lanes

- Cycle, 0900, Fitness Center
- Rough Rider Lanes Youth Bowling League, 1000, Rough Rider Lanes
- Kids Bowl Free, 1000-1400, Rough Rider Lanes
- Winter STEAM Challenges, 1000, Minot AFB Library Facebook Page • Fit to Fight, 1015, Fitness Center
- EFMP Create Your Own Sensory Bottle, 1100, A&FRC, Zoom Meeting
- Lights & Strikes Bowling and Unlimited Bowling, 2000-2300, Rough Rider

- HIIT Strength and Conditioning, 0545, Fitness Center
- TAP (DoL) Overview, 0730-1600, A&FRC
- Right Start, 0730-1200, A&FRC, Zoom Meeting
- Pre-Deployment/Remote Readiness Training, 1000-1100, A&FRC, Zoom Meeting
- Story Time, 1030, Minot AFB Storytime Club Facebook Group
- Cycle/Strength, 1130, Fitness Center
- Boss & Buddy \$1 Off Draft Special, 1630-1830, Rockers Bar & Grill
- Cycle, 1630, Fitness Center
- Member Wind Down Wednesday Snacks, 1630-1830, Rockers Bar & Grill
- Squadron Extramural League, 1730, Rough Rider Lanes

SATURDAY 7

- Super Smash Brothers Tournament, 1000-0000, ESC
- Rough Rider Lanes Youth Bowling League, 1000, Rough Rider Lanes
- Kids Bowl Free, 1000-1400, Rough Rider Lanes
- Fit to Fight, 1015, Fitness Center
- Lights & Strikes Bowling and Unlimited Bowling, 2000-2300, Rough Rider
- UFC 260: Miocic vs Ngannou, Prelims start at 1900, main event begins at 2100, Rockers Bar & Grill

SUNDA

- Zumba, 1400, Fitness Center
- Magic the Gathering Commander Night, 1800, ESC

MONDAY

• HIIT Strength and Conditioning, 0545, Fitness Center

Senior TAP GPS Workshop, 0730-1600, A&FRC

• Reintegration Briefing, 1000-1100, A&FRC

• Yoga/Swim, 1130, Fitness Center • Zumba, 1730, Fitness Center

THURSDAY

- Registration Closes for March Mayhem Triathlon at Fitness Center
- Cvcle, 0530, Fitness Center
- TAP (DoL) Employment Workshop, 0800-1600, A&FRC
- Reintegration Briefing, 1000-1100, A&FRC, Zoom Meeting
- International Waffle Day Special Lunch, 1030-1330, Dakota Inn Dining
- Fit to Fight, 1130, Fitness Center
- Kids' Night, 1530-2030, Bomber Bistro
- Cycle, 1930, Fitness Center

ONGOING

- The status and location of Minot Air Force Base events are subject to change due to base restrictions.
- FCC Pre-Orientation: One-on-One Appointments: Family Child Care Call to schedule an appointment.
- DELIVERY OPTIONS (Hours subject to change) Bomber Bistro: Monday-Friday 1630-2030

MARCH SPECIALS

Bomber Bistro • Taco Tuesday Bowl

Seasoned ground beef, tomato, onion, lettuce, jalapenos, and shredded cheddar cheese over white rice served with salsa and sour cream. Only \$9.25, drink included!

The B-Fifty Brew • Frittata

Add some variety to your day and dig in with a medley of eggs, parmesan cheese, onion, garlic, spinach, and swiss cheese for only \$4!

Rockers Bar & Grill • Sandwich of the Month — Turkey Bacon Ranch on a Pretzel Bun

Layers of warm smoked turkey, crispy bacon, melted swiss cheese, and ranch on a toasted pretzel bun with lettuce and tomato! Served with fries for only \$9.75!

MARCH 26TH AT II:00AM REGISTER MARCH IST - 25TH AT FRONT DESK OR EMAIL 5.FSS.FITNESS@US.AF.MIL ROW 2,000 METERS CYCLE 5 MILES RUN I MILE (TIMED)

MALE + FEMALE WITH BEST TIMES WILL WIN A PRIZE!



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